	2024-25	2025-26	2026-27	2027-28	2028-29
	£	£	£	£	£
General Fund Capital Programme					
Salary Costs across the Council to be capitalised	323,000	323,000	323,040	323,040	323,040
Online forms development (2x resources to accelerate)	160,000	160,000	,	,	,
Replacement of Uniform IDOX (additional funding)	25,000	,			
Migration of SCC to cloud hosted alternatives	107,000				
Migration of Mod.gov	90,000				
Windows security server upgrades	75,000				
Upgrade/replace Kirona DRS (this is an ODS system)	75,000				
Cyber security monitoring and response service	115,000				
I@W renewal or replacement	300,000				
Itrent system improvement	30,000				
Third-party consultancy for Azure Active Directory and M365 migration from	135,000				
SCC, security setup and configuration.					
M&E Capital budget to fund capital replacement of assets including Fire	150,000	150,000	0	0	(
Equipment, Bas Boilers, Electrical works and any components at End of		,			
Life (EoL) where there is statutory, H&S or Income need					
Hinksey Splash	280,000				
Community Centres Capital Works & Replacements	150,000	0	0	0	C
Leisure Centre Capital Works & Replacements	200,000	200,000	200,000	0	C
Leisure Invest to Save - Leisure Contract	1,000,000	1,000,000	,		
Bridge investment work	500,000	200,000	0	0	C
Leisure infrastucture life cycle investment (dilaps)	1,400,000			-	
General Fund Capital Reserve (SCS works & Energy)	1,000,000				
Fire Risk Assessment programme works	50,000	0	0	0	
Conversion of stored water system to mains at Cutteslowe Lower Pavillion	130,000				
Broad street roofing & Façade project	2,000,000	0	0		
Stone walls & Railing programme	100,000	0	0	0	(
Network infrastructure installations (utilities, Comms & Energy)	40,000	40,000	40,000	40,000	40,000
Waterways investment	500,000	0	0	0	,
Jericho Community Centre	·	200,000			
Additional monies in respect of upper floors of Odeon		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7,000,000		
TOTAL New Schemes	8,935,000	2,273,000	7,563,040	363,040	363,040

	2024-25	2025-26	2026-27	2027-28	2028-29
	£	£	£	£	£
C3044 - Software Licences	245,000	245,000	245,000	245,000	245,000
C3060 - ICT End Point Devices	150,000	150,000	150,000	150,000	150,000
C3066 - Telephony Device refresh	60,000	60,000	60,000	60,000	60,000
Paris Payment System, Replacement / PCI DSS	11,111	,	,	,	
Windows 2008 Server Replacement					
Robotic Process Automation Full Rollout					
Capitalised ICT project management salaries	163,200	163,200			
Revenues System Replacement					
ICT - QL explotation	256,000	78,000	78,000	78,000	78,000
ICT - replacing Uniform (building control and planning)	100,000				
ICT - Asset Management System	600,000				
ICT - Information @ Work major upgrade	3,000				
ICT - Open Revenue Cloud Migration	50,000				
ICT - Refresh of content and taxonomy of the Council Website	25,000				
Business Improvement	1,652,200	696,200	533,000	533,000	533,000
Sacrification in provenient	1,002,200	000,200	000,000	000,000	000,000
B0083 - East Oxford Project	4,223,967	162,252			
Hinksey Pool Liner Replacement	18,385				
Community Services	4,242,352	162,252	-	-	-

	2024-25	2025-26	2026-27	2027-28	2028-29
	£	£	£	£	£
B0101 - Major capital works at Oxford Covered Market	200,000	200,000	200,000	200,000	200,000
B0104 - Old Gas Works Bridges	1,000,000	-			
B0106 - Covered market roofing	525,000	-	-		
B0102 - Replace or refurbish Lifts	140,000	-	-	-	
Stock condition surveys remaining amount of £10m	500,000	500,000	-	-	
Regeneration Property Purchase/Odeon		9,761,657	20,696,963	5,922,423	
Gloucester Green Car Park (H&S)	300,000				
Town Hall Dry Risers					
Property Services Works to Town Hall	1,500,000			-	-
Planned building improvements (B0031)	750,000	750,000	750,000	750,000	750,000
Covered Market masterplan and enabling works	1,513,991	3,000,000	1,500,000	1,189,218	
Waterways - Long Bridges/Tumbling Bay	355,000				
Corporate Property	6,783,991	14,211,657	23,146,963	8,061,641	950,000
)					
City Wide Cycling Infrastructure Contribution	60,000	60,000			
Cave Street Development (Standingford House)	-				
Osney Mead Infrastructure (Pathworks)	564,914	-			
Osney Bridge	7,184,694	-			
St Michael's Street Leveling Works	168,817				
UK Shared Prosperity Fund Investment Plan	65,000	350,000			
Seacourt P&R					
R & D Feasibility Fund	500,000	500,000	200,000		
City Centre Public Realm (Kiosks Project)	179,987				
Cemetery	1,050,000	1,088,000			
Cemetery Feasibility	-	-			
Ice Rink Car Parking	100,000				
Port Meadow Moorings	-	-			
Town Hall Wifi feasibilty					
Shotover SSI Mgmt Plan					
OxWED Loans					
Cowley Branch Line	1,689,183	403,000			
Regeneration & Economy	11,562,595	2,401,000	200,000	-	

	2024-25	2025-26	2026-27	2027-28	2028-29
	£	£	£	£	£
E3511 - Renovation Grants	15,000	15,000	15,000	15,000	15,000
E3521 - Disabled Facilities Grants	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
CCTV Suite Upgrade					
Regulatory & Community Safety	1,215,000	1,215,000	1,215,000	1,215,000	1,215,000
Planning	-	-	-	-	
E3557 - Oxford and Abingdon Flood Alleviation Scheme		250,000			
Clean Bus Technology Grants					
Environmental Sustainability		250,000	_	-	
Environmental Sustamability		230,000	-		
Loan to Housing Company re Barton Park	11,051,609	8,924,236	5,789,067	4,962,150	-
M5026 - Housing Company Loan	3,000,000	19,000,000	26,000,000	22,000,000	4,000,000
Barton Park - Purchase by Council	11,051,609	8,924,236	5,789,067	4,962,150	_
Blackbird Leys Regeneration (GF Element)	5,586,876	8,473,894			
Growth Deal RP Funding	272,000				
Floyds Row Refurbishment	48,283				
Affordable Housing Supply	1,958,000				
Housing Services	32,968,377	45,322,367	37,578,134	31,924,300	4,000,000

	2024-25	2025-26	2026-27	2027-28	2028-29
	£	£	£	£	£
Salary Costs across the Council to be capitalised	380,000	340,000	340,000	340,000	340,000
Loans to Oxwed	3,750,000				
Financial Services	4,130,000	340,000	340,000	340,000	340,000
R0005 - MT Vehicles/Plant Replacement Prog.	5,774,279	3,147,102	3,256,938	3,000,000	3,000,000
T2273 - Car Parks Resurfacing	200,000				
Oxford Direct Services	5,974,279	3,147,102	3,256,938	3,000,000	3,000,000
Total General Fund Schemes	77,463,794	70,018,578	73,833,075	45,436,981	10,401,040

	2024-25	2025-26	2026-27	2027-28	2028-29
	£	£	£	£	£
Housing Revenue Account Capital Programme					
New Bids					
Internal Capital investment works to Council Homes including pre-existing capital budgets and previous Revenue bugets (Previously not able to capitalise)	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
ExternalCapital investment works to Council Homes including pre-existing capital budgets and previous Revenue bugets (Previously not able to capitalise)	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
Communal Capital investment works to Council Homes including pre- existing capital budgets and previous Revenue bugets (Previously not able to capitalise)	4,500,000	4,500,000	4,000,000	4,000,000	4,000,000
Capital R&M Works Investment	2,500,000				
Digital Noticeboards for towerblocks	50,000				
Housing for Older People - white goods and communal areas	50,000				
Tower Blocks Additional Works	1,500,000	1,000,000	1,000,000		
SHWP Urgent Works	500,000				
Extensions (5/6 Beds)	300,000	300,000			
Renewal of Solar and Energy infrastructure	15,000	15,000	15,000	15,000	
Tower Blocks - Fire Alarm System Replacement		800,000			
Alice Smith House (Heating)	200,000				
Stock Decency Improvement Works (Legislative)		5,000,000	10,000,000	10,000,000	10,000,000
Leiden Road (c. 12 affordable homes)		898,000	2,705,000	457,000	
Underhill Circus (c. 11 affordable homes)		698,000	2,193,000	509,000	
Additional Units (RRTBR)	1,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Additonal Programme (RRTBRs)				12,000,000	
Special Projects					
Tower Blocks H&S	1,000,000				
Planned Major Repairs					
Adaptations for disabled	800,000	750,000	650,000	650,000	

92

	2024-25	2025-26	2026-27	2027-28	2028-29
	£	£	£	£	£
Improvements					
Structural	2,000,000	2,000,000	2,000,000	2,000,000	
Controlled Entry upgrade	100,000	133,000	75,000	75,000	
Damp-proof works (K&B)	-	-	-	-	
Doors and Windows	-	-	-	-	
Extensions & Major Adaptions	1,000,000	700,000	700,000	700,000	
Communal Areas	-	-	-	-	
Lift Replacement & refurbishment Programme	100,000	150,000	150,000	150,000	
Stock condition survey	400,000	200,000			
Renewal of Fire Safety systems & upgrades	60,000	60,000	60,000	60,000	
Fencing	-	-	-	-	
QL Improvements	-	-	-	-	
Regulatory					
Kitchens & Bathrooms	-	-	-	-	
Kitchens					
Bathrooms					
Heating systems renewal	500,000	500,000	500,000	500,000	
Boilers Only	500,000	500,000	500,000	500,000	
Heating Systems					
Roofing	- 1	-	-	-	
Electrical Upgrade works	2,000,000	2,000,000	700,000	500,000	
Fire Door installations	1,500,000	1,500,000	1,500,000	1,500,000	
Estate Improvement					
Great Estates: Estate Enhancements and Regeneration	-	-	_	-	
BBL Regeneration	1,504,000	172,000	172,000	172,000	172,
Future Programme					
Properties purchased from OCHL	83,684,822	47,383,105	38,373,923	56,784,406	126,389,

	2024-25	2025-26	2026-27	2027-28	2028-29
	£	£	£	£	£
Affordable Housing Development					
Northfield Hostel	9,524,123	10,153,801	701,464		
Lanham Way	3,185,122	1,103,548			
Additional units	3,000,000	3,000,000	3,000,000	15,000,000	3,000,000
Oxford North Development	13,538,505	8,114,472	1,525,090	1,283,000	
East Oxford Development	6,793,288	264,385			
Empty Properties					
Major Voids	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Energy Efficiency Initiatives					
Energy Efficiency Initiatives	7,450,000	6,750,000	2,325,000	2,325,000	2,325,000
HRA Property Climate Change			4,000,000	4,000,000	4,000,000
Total Housing Revenue Account Schemes	158,254,860	110,645,311	88,845,477	125,180,406	161,886,379
Total Capital Programme (GF & HRA)	235,718,654	180,663,889	162,678,552	170,617,387	172,287,419

OPTIMISM BIAS 40%					
General Fund					
Programme	77,463,794	70,018,578	73,833,075	45,436,981	10,401,040
Slippage at 40%	30,985,518	28,007,431	29,533,230	18,174,792	4,160,416
Revised programme	46,478,277	42,011,147	44,299,845	27,262,189	6,240,624
HRA - Optimism bias					
Programme	158,254,860	110,645,311	88,845,477	125,180,406	161,886,379
Slippage at 40%	63,301,944	44,258,124	35,538,191	50,072,162	64,754,552
HRA Revised programme	94,952,916	66,387,187	53,307,286	75,108,244	97,131,827
Total revised programme excluding 40%	141,431,193	108,398,333	97,607,131	102,370,432	103,372,451